

63-169

1 JAN 1963

*Card*  
The Honorable Dean Rusk  
The Secretary of State  
Washington, D. C.

Dear Dean:

Thank you for your letter of December 10, concerning the proposed National Academy of Foreign Affairs. We have followed the evolution of such an Academy. In this regard, Mr. Lyman Kirkpatrick, my Executive Director, discussed with Ambassador Merchant on 5 October 1962 possible Agency participation in the Academy.

I am enclosing a copy of the memorandum we prepared for Ambassador Merchant on this subject. It points out that while we are anxious to participate where possible, there are certain considerations, principally of a security nature, that will somewhat circumscribe our active involvement.

I will be happy, of course, to discuss the Academy with you.

With warm regards.

Sincerely,

*State*  
(Signed) John A. McCONE

John A. McCone  
Director

Encl

O/ExecDir [ ] (3 Jan 63)

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Orig & 1 - addressee

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*(Summary)*

## A NATIONAL ACADEMY OF FOREIGN AFFAIRS

*Report sent to OTR*

- I. Our training and educational programs have not kept pace with basic changes in the nature of foreign policy formulation and program operations. Departmental and jurisdictional boundaries limit unduly most public training and research programs. A new institution should be formed to provide new orientations and leadership, and to concentrate on interdepartmental programs.
- II. It should be called "The National Academy of Foreign Affairs", have its own organic statute, and be established at a level sufficient to command respect. It should be headed by a Presidentially-appointed Chancellor and governed by a Board of Regents chaired by the Secretary of State.
- III. Its mission should include teaching, research, and the exercise of leadership with respect to all governmental educational programs in foreign affairs. Its focus should be on high-level professional education and research of broad interdepartmental applicability. The Foreign Service Institute should phase out as the Academy becomes operational, but of its curriculum a senior officer course, a mid-career course and a course on modernization and internal defense should be continued. The Academy faculty should be of the highest quality obtainable and should include a permanent staff drawn from universities, supplemented by foreign service, civil service and military officers on rotating assignments.
- IV. The Academy should be of a size sufficient to accommodate students from all the foreign affairs agencies and other agencies which may wish to participate. Priority should be given to U. S. Government employees, but there should be no bar to acceptance of private U. S. citizens or foreign citizens when deemed in the national interest.
- V. The Academy should be located in the Washington area, on a site which will permit it to assume eventually the physical features of a university. Its basic capital and operating costs should be funded centrally in the State Department budget, with participating agencies bearing costs of their students. It should be permitted to accept funds from private sources.